REDWOOD PARK CHURCH

2025-2026 ANNUAL REPORT

July 2025 - June 2026



Table of Contents

01	Letter from our Board Chair
02	Letter from our Lead Pastor
03	2025/2026 in Numbers
05	Stories
06	Highlights
09	Board of Elders
11	Staff
12	F26 Financials
32	2025 AGM Minutes
35	2026 AGM Agenda
36	Articles of Incorporation Amendment

Letter from our Board Chair



Helen Siren

"And whatever you do, whether in word or deed, do it all in the name of the Lord Jesus, giving thanks to God the Father through him" Colossians 3:17

"Devote yourselves to prayer, being watchful and thankful" Colossians 4:2

Dear Redwood Family,

When I wrote my board chair report last year there were two themes that resonated with me… these two points continue to resonate with me a year later … a heart full of gratitude and an even deeper desire to draw near to God.

God has placed a deep desire in myself, and all of leadership to draw closer to Him. The board and staff will often dedicate days to prayer and fasting surrounding various decisions. We believe God is honouring our prayers and dedication.

We have prayed and fasted over many decisions, but I would like to highlight a few.

First is our budget for the last few years. These budgets were well above ones we had set previously, yet we felt this is what God was desiring … for us to step out in faith. Amazingly through the continued and new financial generosity of our community we came very close to achieving our goal, and were able to put funds into our reserve.

Another specific area we prayed and fasted about was the Alliance Canada Indigenous Partnership and how Redwood might play a role. After serious contemplation and prayer, we discerned and affirmed Milissa in her role as the Alliance Canada Indigenous Partnerships Coordinator. Milissa serves alongside Bonita Ledua and Samuel Sarpaya, working in a collaborative team approach. We really see that this is our church being a blessing to our wider body of Alliance Canada Churches, as Milissa and her team develop a new strategy for Indigenous reconciliation across our nation.

We continue to be thankful for the provision of our building, and for the growing momentum of all of our ministries through the provision of our amazing staff team.

The board continues to uphold our staff, each other, and the entire Redwood Community in group and individual prayer. It is our desire that we all would seek to be steadfast in Christ and to draw into a deeper relationship with Him.

As we look at the year ahead, as a board we look forward to working alongside the staff, to continue as a community being reconciled through Jesus, joining God in His Mission to see all people reconciled to Him, to ourselves, to each other and to the earth.

We are thankful for God's faithfulness to our community … He is Good!

Sincerely,

Helen Siren
Board Chair

Letter from our Lead Pastor



Milissa Ewing

Dear Redwood Park Church Family,

As you read over this year's Annual Report I am positive that you, along with me, will be filled with gratitude for all God has done. From people stepping into faith for the first time and the baptisms that followed, to the increase in generosity that is an outflow of God's good work in us, we have much to celebrate.

I am especially grateful for the work the staff did this past year behind the scenes in developing and getting ready to implement a Christ-centred, Spirit-led volunteer and leadership development pathway.

Jesus calls the church to make disciples of all nations, a vision too big to accomplish individually or only by paid church staff. In addition to sound teaching and pastoral care, Ephesians 4:11 calls church leaders (defined as the apostles, prophets, evangelists, pastors, and teachers) to equip people for the ministry to which they are called – so that the whole church grows in maturity as we join God in His mission in the world.

We know that when we partner with Jesus to disciple mature leaders and volunteers in all areas of the church, who can disciple others and lead teams around our common Redwood Park Church vision, we accomplish much more through our combined gifts, while lives are transformed through Christ, and God's kingdom breaks through.

Therefore, we have been training as a staff team in how to identify, equip, empower, and release people to serve within their areas of spiritual gifting. As some ministries have begun implementing this, we are greatly encouraged with the early fruit that is emerging. This is especially evident already in our Alpha Course, where we are witnessing newly released up-front leaders, called and equipped table facilitators, and a dynamic hospitality team coming together to see more and more people meet Jesus.

Once again, I look back over the past year and my only response can be "Wow, God!" As I look forward, I wait with eager anticipation to see what God is going to do next.

To God be the glory!

With gratitude,

Milissa Ewing
Lead Pastor

2025/26 in Numbers

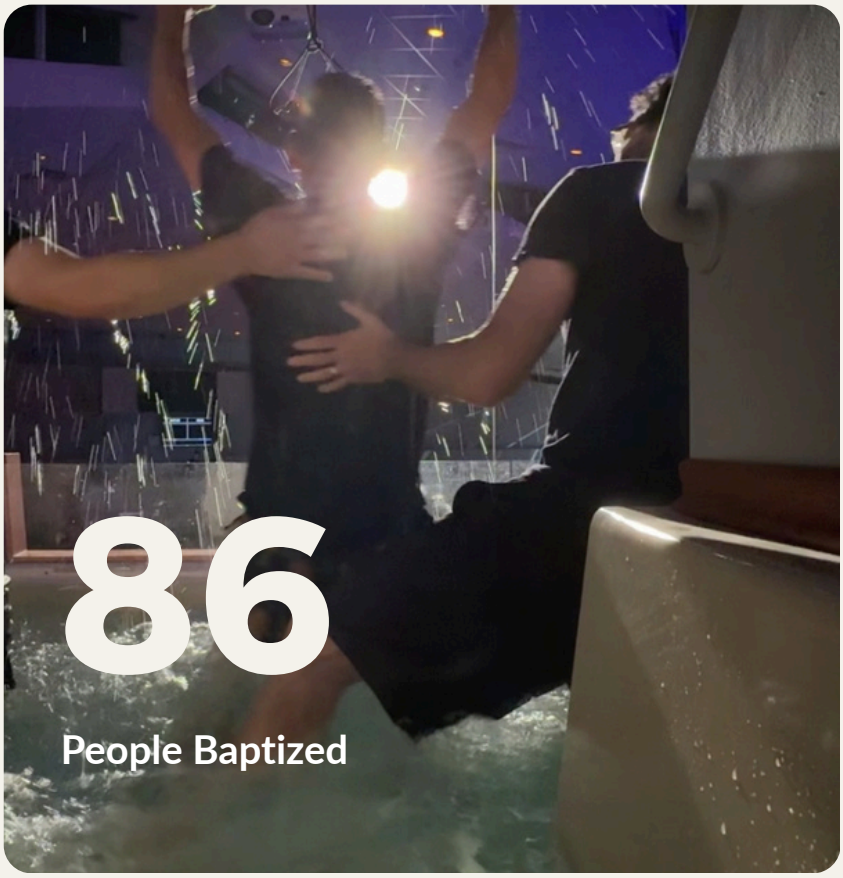


318

First Time Guests

546

Average Sunday attendence
up 12.8% from last year.





83

People exploring faith through Alpha



150

Dilico Christmas Wish Bags

171

First time givers

up 26% from last year.

526

Unique givers

up 17% from last year.



133

Average kids & youth attendance each week

Stories

Alpha

"My Alpha experience in one word was 'enlightening'. I struggled with faith over the years, not sure where it fit into my life. I wasn't sure what to expect when attending Alpha, but once I stepped into the room for the very first time I was greeted by others with similar feelings. Everyone was very welcoming and nonjudgmental to where anyone was in their journey. After completing the program my eyes were wide open! I found what I was looking for.

- Mike

Young Adults

"After drifting from God and choosing to do life the way I wanted, He revealed Himself to me in ways I never would've expected. I reconnected with an old friend who brought me back to the Lord. In His timing, I was introduced to Young Adults at Redwood.

The moment I stepped through the doors was a turning point, a pivotal moment in my life.

Sundays used to feel dreadful, but with the Lord and His faithfulness, I have support and encouragement in my journey with Him.

- Keiryn

Living on Mission

"I had been praying to the Lord, "I want to serve you," and then with this opportunity [in Mishkeegogomang], I felt like... this was the right time to step out. So I am really confident about that and I'm excited that finally, I get to say that, yes, I am stepping out here in Canada to serve the Lord!"

- Jyoti

Highlights

There is so much meaningful ministry that happens throughout the year in the life of Redwood. It would be impossible to accurately sum up all that God has done and is doing in our midst, but our hope is that these highlights would offer a slice of 2025/2026 at Redwood Park Church.

Courses

- **130 unique people** attended one or more of our **7 courses and studies** offered throughout the year.





Community

- **Fed 85 new people** at a Newcomer's Lunch to connect the growing number of first-time guests to the life of the church.
- **Launched new Seniors' ministry** with many finding new Christian community through it.

Leadership Development

- Launched a new **Leadership Pipeline** to disciple mature Christians, raise up new lay leaders and equip future board members.
- Hosted the "**Leading Me" Seminar** with Dr. Steve Brown
- Hired **3 Summer Students** to support ministry and grow in experience.





Missional Engagement

- **4,037 people** served by the Food Bank.
- Commissioned the **Kumar family** to live and teach in Mish.
- Participated in the Honouring our Children Run and Sponsored a Water Table.

Next-Gen

- Averaged over **83 kids** a week (up 38% from last year), with a single-week high of **130 kids**.
- Launched two new initiatives: New Mom's Group & Jr. High Sundays.
- Averaged **50+ youth** each week.
- Took **20 Sr. High Youth & Leaders** to a retreat in Muskoka Woods.
- Ran the **MadeForThis** high school prayer campaign.
- Hosted a number of YA community events that deepend connection in the group.





Ministry Operations

- Completely updated and finalized our **staff handbook** and **annual review process.**
- Re-organized **every space** in our building.
- Hosted numerous rentals, which generated additional revenue.
- Replaced a portion of the sanctuary shingles near the main entrance and updated the exterior of the shed.

Other Highlights

- Walked through the **Big Story of Scripture** over the year through each of our Sunday teaching series' to help place us as people and us as a church in the context of God's ongoing story.
- Welcomed **1092 people** to our Christmas Eve Services and **933** to our Easter Services.
- Launched new **Weekly Devotionals** and **Small Group Guides** based on each week's teaching to draw us deeper into friendship with Jesus.
- Gathered for a **Pentecost Worship Night** where **over 75 people** sought a fresh encounter with the Holy Spirit.



Board of Elders

The Board of Elders is a prayerful, Spirit-led body that offers direction and oversight of the Lead Pastor and staff towards the fulfillment of the Mission and Vision of Redwood Park Church. Board members are selected from among the membership of Redwood and can serve for three consecutive 3-year terms.

Liz Straiton has just completed her last three-year term. We are so grateful for her many years of exceptional service.

This years' Nominating Committee for the Board of Elders was struck up in April 2026. The committee consisted of Milissa Ewing, Helen Siren, Samuel Gamor, Torika Ledua and Wayne Vanderwees.

The Nominating Committee interviewed Samuel Emi-Reynolds and Brenden DeGiacomo for the vacant positions and is putting their names forward for ratification for their first 3-year term.

Current Board Members



Helen Siren
Board Chair



Mark Moulson
Treasurer



Llz Straiton
Secretary



Samuel Gamor



Vannessa Thelwell



Betty Kroeker

Nominees - 1st Term



Brenden Degiacomo

Brenden has been attending Redwood since his middle school years. He married his wife, Alanah in 2022, and last year they welcomed their daughter, Lennie. Over the years, Brenden has served in Youth, Redwood Kids, Young Adults and as a Worship Leader. Through his involvement in the many ministries he has participated in, he has found joy in connecting with people from all different walks of life and ages, and doing his best to share God's love, peace, and joy with those around him.

Professionally, Brenden runs an automotive detailing business, and he appreciates being to work from home so he can be present for his daughters early years.

Brenden is excited to see where God is leading him and what God has in store for this next season of his life as he steps into the possibility of serving on the board.



Samuel Emi-Reynolds

Samuel joined Redwood in 2017 after moving to Thunder Bay from Montreal, and attends alongside his wife, Marian, and their two children, Ewurama and Paakwasi. Since joining the church, Samuel has served with the Hospitality Team, participated in several small groups, and volunteered during special seasons like Advent, Christmas, and Easter. His personal interests include Christian apologetics, theology, Bible studies, prayer, and singing hymns.

Professionally, he works as an engineer in the mining industry, where he has developed valuable skills in leadership, stewardship, and project management.

Redwood has been a wonderful family all these years, making this opportunity to serve the church on the board incredibly meaningful. Samuel's prayer is that God grants him the eyes to see, ears to hear, and a heart to understand and submit to His purposes always

Nominees - 3rd Term



Vannessa Thelwell

Vannessa Thelwell is looking forward to serving in her third and final term as a member of the Redwood Park Church Board of Elders. She has been a member of the RPC family since 2016 and has served in many capacities: kids ministry, prayer and communion, hospitality, and grounds. Vannessa has led in small groups both home-based and church-based as well has completed her first six years on the board.

Thunder Bay born and Northwestern Ontario raised, Vannessa has worked in many roles within our region; most recently as a civilian member of the OPP. She is a champion of the NWR and is humbled to get the privilege to call it home.

Since 2023, her loving husband Halden and their incredible son AJ have also called Redwood Park their home and are active members of the church community.

Staff

We have a passionate staff team united by a desire help people grow deeper in their faith and friendship with Jesus, and to live wider on mission in our city and region.



Rev. Shawn Baran
Worship & ComArts Pastor



Rev. Jay Ewing
Spiritual Formation Pastor



Rev. Milissa Ewing
Lead Pastor



Aida Ewing
Operations Assistant



Alissa Freeman
Executive Assistant



Graeme Gibson
Sr. High & Young Adult Pastor



Kathryn Hoekstra
Redwood Kids Assistant



Laurie Niskanen
HR/Volunteer Coordinator



Joel Penney
Executive Pastor



Samuel Sarpiya
Missional Engagement Pastor



Mark Schutte
Kids & Jr. High Pastor

F26 Financals

Notes from the Treasurer

Dear Redwood Family,

As I look back on our finances from this past year, I am filled with gratitude and joy. God has been faithful, and the people of Redwood have responded with generosity. We believe this response is Spirit-led and evidence of God's continued work among us.

As you review our financial statements, there are three items I want to bring to your attention.

First, you will notice a new fund called the Indigenous Partnerships Fund. This is not a departure from the unified budget we implemented three years ago, but rather a response to a new opportunity God has given us. In short, our Alliance National Office has taken notice of our work with First Nations communities (such as Mishkeegogamang) and has asked Milissa to provide leadership to their national Indigenous reconciliation efforts, alongside Samuel Sarpiya and Bonita Ledua. A new fund has been created to receive money for these efforts from the National Office and to provide opportunities for other Alliance churches to give directly to this work.

Second, you may have noticed last year that our Benevolence Fund balance was unusually high ($99,443 as of June 30, 2025). This was identified in last year's audit and is the result of benevolent expenses not being recorded accurately or spent sufficiently, dating as far back as 2013. In response, we have made it a priority to return our Benevolence Fund to a "cash in, cash out" basis, as intended. We are accomplishing this by reallocating any operating expenses that meet the criteria and definition of "benevolence" at the end of the fiscal year.

Finally, we have retained LCPS Chartered Accountants to conduct a formal financial audit of Redwood Park Church for the 2025/26 fiscal year (July 2025 to June 2026). A draft copy of this audit is attached to this Annual Report and a final copy will be made available at the AGM and to any interested member upon request from the Board Treasurer.

If you have any questions about the items above or the pages that follow, please contact me directly at board@redwoodpark.ca, and I will be happy to respond.

Respectfully submitted,

Mark Moulson
Treasurer, Governing Board of Elders

REDWOOD PARK CHURCH

Financial Statements

Year Ended June 30, 2026

Draft for discussion purposes only

REDWOOD PARK CHURCH
Index to Financial Statements
Year Ended June 30, 2026

	Page
MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING	1
INDEPENDENT AUDITOR'S REPORT	2 - 3
FINANCIAL STATEMENTS	
Statement of Financial Position	4
Statement of Revenues and Expenditures	5
Statement of Changes in Net Assets	6
Statement of Cash Flows	7
Notes to Financial Statements	8 - 14

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MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The financial statements of Redwood Park Church have been prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO). When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. These statements include certain amounts based on management's estimates and judgments. Management has determined such amounts based on a reasonable basis in order to ensure that the financial statements are presented fairly in all material respects.

The integrity and reliability of Redwood Park Church's reporting systems are achieved through the use of formal policies and procedures, the careful selection of employees and an appropriate division of responsibilities. These systems are designed to provide reasonable assurance that the financial information is reliable and accurate.

The Board of Directors is responsible for ensuring that management fulfills its responsibility for financial reporting and is ultimately responsible for reviewing and approving the financial statements. The Board carries out this responsibility principally through its various committees. The Board meets periodically with management and the members' auditors to review significant accounting, reporting and internal control matters. Following its review of the financial statements and discussions with the auditors, the Board of Directors approves the financial statements. The Board also considers, and approval by the members, the engagement or re-appointment of the external auditors.

The financial statements have been audited on behalf of the members by LCPS Chartered Professional Accountants LLP, in accordance with Canadian generally accepted auditing standards.

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Executive Pastor

Thunder Bay, ON

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INDEPENDENT AUDITOR'S REPORT

Draft for discussion purposes only

To the Members of Redwood Park Church

Qualified Opinion

We have audited the financial statements of Redwood Park Church (the "Organization"), which comprise the statement of financial position as at June 30, 2026, and the statements of revenues and expenditures, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (the "financial statements").

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at June 30, 2026, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Organization derives revenue from fundraising activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Organization. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess of revenues over expenses, and cash flows from operations for the year ended June 30, 2026, current assets and net assets as at June 30, 2026. Our audit opinion on the financial statements for the year ended June 30, 2025 was modified accordingly because of the possible effects of this limitation of scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

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Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Draft for discussion purposes only

Thunder Bay, ON

Chartered Professional Accountants LLP
Licensed Public Accountants

REDWOOD PARK CHURCH
Statement of Financial Position
June 30, 2026

	2026	2025
ASSETS		
CURRENT		
Cash *(Note 3)*	**$ 217,454**	$ 141,309
Term deposits *(Note 4)*	**130,303**	107,519
Grant receivable *(Note 9)*	**8,325**	-
Interest receivable	**99**	518
Harmonized sales tax recoverable	**14,567**	12,595
Prepaid expenses	**8,390**	6,866
Current portion of note receivable *(Note 6)*	**7,592**	7,413
	386,730	276,220
PROPERTY AND EQUIPMENT *(Note 5)*	**1,741,974**	1,810,014
LOANS AND NOTES RECEIVABLE *(Note 6)*	**15,743**	23,339
	$ 2,144,447	$ 2,109,573
LIABILITIES AND NET ASSETS		
CURRENT		
Accounts payable and accrued liabilities	**$ 53,242**	$ 53,986
Deferred revenue	**4,817**	-
	58,059	53,986
NET ASSETS	**2,086,388**	2,055,587
	$ 2,144,447	$ 2,109,573

ON BEHALF OF THE BOARD

_____ _____

Director *Director*

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See notes to financial statements

REDWOOD PARK CHURCH
Statement of Revenues and Expenditures
Year Ended June 30, 2026

	2026	2025
REVENUE		
General givings	**$ 1,385,693**	$ 1,188,855
Miscellaneous revenue	**36,009**	19,846
Benevolence	**19,920**	8,803
Indigenous Partnership	**15,000**	-
Grant revenue *(Note 9)*	**13,755**	-
Missions revenue	**-**	13,183
	1,470,377	1,230,687
EXPENSES		
Administration	**163,069**	116,450
Amortization	**79,412**	80,345
Benevolent	**39,181**	6,518
Facilities	**200,600**	183,422
Ministries	**89,231**	74,897
Missional engagement	**58,779**	47,117
Wages and benefits	**810,042**	778,173
	1,440,314	1,286,922
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES FROM OPERATIONS	**30,063**	(56,235)
OTHER INCOME		
Recovery (discount) on market value of note receivable	**738**	3,487
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	**$ 30,801**	$ (52,748)

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See notes to financial statements

REDWOOD PARK CHURCH
Statement of Changes in Net Assets
Year Ended June 30, 2026

	2025 Balance	Excess of revenue over expenses	Transfers	**2026 Balance**
Operating fund	$ 146,130	$ 114,474	$ (11,372)	**$ 249,232**
Building fund	1,810,014	(79,412)	11,372	**1,741,974**
Benevolence fund	99,443	(19,261)	-	**80,182**
Indigenous Partnership fund	-	15,000	-	**15,000**
	$ 2,055,587	$ 30,801	$ -	**$ 2,086,388**

	2024 Balance	Excess of revenue over expenses	Transfers	2025 Balance
Operating fund	$ 71,397	$ 25,314	$ 49,419	$ 146,130
Benevolence fund	97,158	2,285	-	99,443
Building fund	1,855,923	(80,345)	34,436	1,810,014
Capital project fund	17,935	-	(17,935)	-
Missions fund	65,920	-	(65,920)	-
	$ 2,108,333	$ (52,746)	$ -	$ 2,055,587

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See notes to financial statements

REDWOOD PARK CHURCH
Statement of Cash Flows
Year Ended June 30, 2026

	2026	2025
OPERATING ACTIVITIES		
Excess (deficiency) of revenue over expenses	**$ 30,801**	$ (52,748)
Item not affecting cash:		
Amortization of property and equipment	**79,412**	80,345
	110,213	27,597
Changes in non-cash working capital:		
Grant receivable	**(8,325)**	-
Interest receivable	**419**	228
Accounts payable and accrued liabilities	**(743)**	(1,796)
Deferred revenue	**4,817**	(3,000)
Prepaid expenses	**(1,524)**	1,056
Harmonized sales tax payable	**(1,972)**	3,411
Current portion of note receivable	**(179)**	(4,701)
	(7,507)	(4,802)
Cash flow from operating activities	**102,706**	22,795
INVESTING ACTIVITIES		
Purchase of property and equipment	**(11,372)**	(34,436)
Note receivable	**7,595**	11,154
Cash flow used by investing activities	**(3,777)**	(23,282)
FINANCING ACTIVITY		
Term deposits	**(22,784)**	22,096
Cash flow from (used by) financing activity	**(22,784)**	22,096
INCREASE IN CASH FLOW	**76,145**	21,609
Cash - beginning of year	**141,309**	119,699
CASH - END OF YEAR	**$ 217,454**	$ 141,308

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See notes to financial statements

1. PURPOSE OF THE ORGANIZATION

Redwood Park Church (the "Organization") is a member of The Alliance Canada and is included in the Central Canadian District. It was originally formed as a registered charity in 1967. The organization incorporated in the Province of Ontario in 2022.

The missions of the organization are:

• Redwood exists to be a Jesus-centred, Spirit-led community of reconciliation, joining God in His mission to see all people reconciled to Him, to the earth, to each other, and to ourselves

• Redwood's God-given vision is to see Northwestern Ontario become one of the best places to live in Canada for all people, in Jesus' name.

As the Organization qualifies as an incorporated registered charity, it is exempt from the payment of income tax under the Income Tax Act.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

These financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO"). ASNPO requires entities to select policies appropriate for their circumstances from policies provided in these standards. The significant accounting policies selected by the Organization and applied in these financial statements are summarized below.

Cash and cash equivalents

Cash includes cash and deposits with banking institutions.

Investments

Short-term investments, which consist primarily of commercial paper with original maturities at date of purchase beyond three months and less than twelve months, were, prior to the adoption of Canadian accounting standards for not-for-profit organizations, classified as held for trading and carried at fair value which approximated cost. As described in note 1, the Organization has adopted new accounting standards during the year and accordingly, short term investments are now carried at amortized cost. The fair value of short term investments held at the date of transition became their deemed cost.

Property and equipment

Property and equipment is stated at cost or deemed cost less accumulated amortization and is amortized over its estimated useful life on a declining balance basis at the following rates and methods:

Buildings	4%	declining balance method
General equipment	20%	declining balance method
Computer and equipment	55%	declining balance method

The Organization regularly reviews its property and equipment to eliminate obsolete items.

Property and equipment acquired during the year but not placed into use are not amortized until they are placed into use.

(continues)

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2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Leases

A lease that transfers substantially all of the benefits and risks of ownership is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the property's fair market value. Assets under capital leases are amortized on a straight-line basis, over their estimated useful lives. All other leases are accounted for as operating leases and rental payments are expensed as incurred.

Fund accounting

Redwood Park Church follows the restricted fund method of accounting for contributions.

The Operating Fund accounts for the Organization's program delivery and administrative activities. This fund reports unrestricted resources and restricted operating grants.

The Missions Fund was established to record funds to support both overseas and home missions. Effective July 1, 2024, the remaining balance was transferred to the Operating Fund and the fund was closed.

The Benevolence Fund consists of externally restricted funds to be used to assist people in the congregation and community who are in need.

The Indigenous Partnership Fund consists of externally restricted funds to be used for indigenous reconciliation activities through the Organization's existing missional engagement ministry.

The invested in property and equipment fund consists of the assets, liabilities, revenue and expenditures invested in the Organization's property and equipment.

Internally restricted fund - The Capital Project Fund was established to fund maintenance projects for the existing building or future buildings.

Revenue recognition

Redwood Park Church follows the restricted fund method of accounting for contributions.

Externally restricted contributions are recognized as revenue of the appropriate fund when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Unrestricted contributions are recognized as revenue of the Unrestricted - Church Ministries Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Rental income is recognized when the Organization's facilities are used by outside organizations, non-congregants and Ministry Partners.

Investment and other income are recognized as revenue of the Unrestricted - Church Ministries Fund on an accrual basis when earned.

Net assets

a) Internally restricted net assets are funds which have been designated for a specific purpose by the Organization's Board of Directors.

b) Unrestricted net assets comprise the excess of revenue over expenses accumulated by the Organization each year, not of transfers, and are available for general purposes.

(continues)

Draft for discussion purposes only

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Government grants

The Organization will recognize government grants when there is reasonable assurance that it will comply with the conditions required to qualify for the grant, and that the grant will be received. The Organization amortizes grant revenue over the life of the corresponding expenditure.

Contributed services

The operations of the Organization depend on both the contribution of time by volunteers and donated materials from various sources. The fair value of donated materials and services cannot be reasonably determined and are therefore not reflected in these financial statements.

Financial instruments

The Organization considers any contract creating a financial asset, liability or equity instrument as a financial instrument. The Organization's financial instruments are comprised of cash and short-term investments, accounts receivable, housing loans receivable, and accounts payable.

Financial assets and liabilities are initially recorded at their fair value. The Organization subsequently measures all of its financial assets and liabilities at amortized cost.

Measurement uncertainty

Management reviews the carrying amounts of items in the financial statements at each statement of financial position date to assess the need for revision or any possibility of impairment. Certain items in the preparation of these financial statements require management's best estimate. Management determines these estimates based on assumptions that reflect the most probable set of economic conditions and planned courses of action.

These estimates are reviewed periodically and adjustments are made to the excess or deficiency of revenue over expenditures as appropriate in the year they become known.

Comparative figures

Certain comparative amounts have been reclassified to conform to the current year's presentation.

3. CASH

	2026	2025
Cash and outstanding deposits	**$ 83,742**	$ 47,878
TD Bank Account	**133,712**	93,431
	$ 217,454	$ 141,309

4. TERM DEPOSITS

	2026	2025
Toronto Dominion Bank, term deposit, bearing interest at 2.300% maturing on September 17, 2026	**$ 130,303**	$ -
Toronto Dominion Bank, term deposit, bearing interest at 2.81% matured on July 8, 2025	**-**	53,892
Toronto Dominion Bank, term deposit, bearing interest at 2.65% matured on July 10, 2025	**-**	53,627
	$ 130,303	$ 107,519

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5. PROPERTY AND EQUIPMENT

	Cost	Accumulated amortization	**2026 Net book value**
Land	$ 100,000	$ -	**$ 100,000**
Buildings	3,392,862	1,799,266	**1,593,596**
General equipment	900,906	854,909	**45,997**
Computer and equipment	9,620	7,239	**2,381**
	$ 4,403,388	$ 2,661,414	**$ 1,741,974**

	Cost	Accumulated amortization	2025 Net book value
Land	$ 100,000	$ -	$ 100,000
Buildings	3,385,690	1,733,257	1,652,433
General equipment	896,706	844,416	52,290
Computer and equipment	9,620	4,329	5,291
	$ 4,392,016	$ 2,582,002	$ 1,810,014

During the year, the Organization used $11,372 in cash to purchase various capital assets.

Consistent with the requirements of the Constitution of the District, title to the land and building bought and paid for by Redwood Park Church is registered in the name of the District; however, Redwood Park Church retains the beneficial use, rights and responsibilities associated with ownership of the assets. While title of these assets rests with the District. Their cost and related accumulated amortization have been recorded in these financial statements rather than the financial statements of the District, as Redwood Park Church uses these assets in its operations and is responsible for their management and maintenance. This treatment is consistent with that adopted by the District and substantially all of the other congregations who are members of the District.

Management of Redwood Park Church is of the opinion that this requirement does not preclude the recording of the land and building as assets of Redwood Park Church, as Redwood Park Church has exclusive use of the land and building for worship services and other activities and has retained beneficial ownership.

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6. LOANS AND NOTES RECEIVABLE

Housing loan assistance is used by the Organization to assist in recruitment of key ministry positions particularly when relocating to Thunder Bay from another province or country. This is evaluated and approved by the Board on a case by case basis.

In fiscal 2021, the Organization provided two housing assistance loans of $25,000 each to two employees. The loans are non-interest bearing that originally had monthly payment requirements of $298 each. The loan were originally set to mature the earlier of June 1, 2036 or if the loan is paid out in full. The loan is secured by a second position ranking of the real property in which the housing loan assistance was granted.

During the year, the board motioned to have the loans forgiven over a period of 5 years effective January 1, 2025 with no further payments required from the recipients unless the employee resigned which would result in the balance of the loan outstanding at the time would be payable in full.

As the loans are interest free, the Organization is required to account for the implicit interest benefit provided on the loan when compared to a loan with interest at fair market value as a discount in the statement of revenues and expenses in the year the loan is entered into. Each subsequent year, the implicit interest earned on the loan is recorded as a recovery on market value of note receivable; over the period of the loan, the implicit interest earned will equal the discount recorded in the year the loan was disbursed.

	2026	2025
Balance of loans outstanding	**$ 24,464**	$ 32,619
Discount due to present value adjustment at a rate of 2.40%	**(1,129)**	(1,867)
	23,335	30,752
Amounts receivable within one year	**(7,592)**	(7,413)
	$ 15,743	$ 23,339

Principal repayment terms are approximately:

2027	$ 7,592
2028	7,775
2029	7,968
	$ 23,335

7. CONTINGENT LIABILITY

The Organization is contingently liable to its funding agencies for any expenditures that it may have made in contravention of the contract agreements with these agencies and any surpluses may be subject to recovery, depending on the terms and conditions of the relevant contract agreements. The actual amount of any contingent liability is currently not determinable.

8. GOVERNMENT REMITTANCES PAYABLE

Total government remittances payables, within accounts payable and accrued liabilities, including harmonized sales tax payable and other government remittances, is $Nil (2025 - $Nil).

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9. GOVERNMENT FUNDING

Employment and Social Development Canada ("ESDC")

In the prior year, the Organization entered into an agreement with ESDC for financial assistance. Under the terms of this agreement, ESDC would reimburse the Organization a portion of costs related to the hiring and employment of students ending 8 weeks after the student's start date. As of June 30, 2026, $5,430 has been reimbursed to the Organization for related costs.

During the year, the Organization entered into an agreement with ESDC for financial assistance. Under the terms of this agreement, ESDC will reimburse the Organization a portion of costs related to the hiring and employment of students ending 8 weeks after the student's start date. As of June 30, 2026, $8,325 has been incurred in related costs.

10. PENSION COSTS

Certain employees of the Organization are members of a defined contribution pension plan operated by the denomination. During the year ended June 30, 2026, Redwood Park Church contributed $29,779 to the plan, as included in total staff remuneration and benefits expense. As the plan is a defined contribution plan, there is no potential for a contingent liability arising from the underfunded contributions.

11. TRANSACTIONS WITH THE DENOMINATION

Redwood Park Church (RPC) is a member of the Central Canadian District of the Alliance Canada. As a member, RPC works with both the district and the national organization of The Alliance Canada, providing support funding to accomplish mutual objectives, including missions efforts in Canada and abroad. As RPC has its own independent Board managing its own affairs, it is not related to other members.

The following is a summary of the organization's transactions with the District. These transactions are in the normal course of operations and are measured at the exchange amount.

	2026
Received from National Ministry Centre of the Alliance Canada	
Indigenous Partnership funding	**15,000**
	15,000
Paid to Central Canadian District of the Alliance Canada	
District Operating Budget - support for the district office	**26,895**
Employee benefit premiums	**73,149**
Global Advance - support for international missions	**24,000**
Global Advance - support for international missions - one-time gift	**14,000**
	138,044

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12. FINANCIAL INSTRUMENTS

The Organization is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Organization's risk exposure and concentration as of June 30, 2026.

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Organization is exposed to credit risk from customers. In order to reduce its credit risk, the Organization reviews a new customer's credit history before extending credit and conducts regular reviews of its existing customers' credit performance. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The Organization has a significant number of customers which minimizes concentration of credit risk.

The Organization maintains all of its bank accounts with one financial institution and therefore all deposits are not covered by the Canadian Deposit Insurance Corporation (CDIC). The Organization is subject to credit risk on deposits in excess of CDIC coverage.

Interest rate risk

Interest rate price risk is the risk that the fair value of an interest-bearing financial instrument will fluctuate due to changes in market interest rates.

The Organization’s exposure to interest rate price risk is limited to its fixed interest-bearing housing loans receivable and investments.

Unless otherwise noted, it is management’s opinion that the Organization is not exposed to significant other price risks arising from these financial instruments.

13. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.

Draft for discussion purposes only

Redwood Park Church

Operating Budget vs Actual

F26

	Budget F26	Actual F26	Budget vs Actual
General	1,482,000	1,385,693	(96,307)
Miscellaneous	18,000	49,764	31,764
Benevolent	-	19,920	19,920
Indigenous Partnership	-	15,000	15,000
Total Operating Revenue	**$ 1,500,000**	**$ 1,470,377**	**(29,623)**
Ministries	114,750	89,231	25,519
Missions	90,200	58,779	31,421
Operations	370,150	363,669	6,481
Human Resources	803,069	810,042	(6,973)
Benevolent	-	39,181	(39,181)
Total Operating Expense	**$ 1,378,169**	**$ 1,360,902**	**$ (17,267)**
Operating Income	**$ 121,831**	**$ 109,475**	**$ (12,356)**

Redwood Park Church

Annual Comparison

F25 to F26

	Actual F25	Actual F26	F25 vs F26
General	1,202,038	1,385,693	183,655
Miscellaneous	19,846	49,764	49,764
Benevolent	8,803	19,920	11,117
Indigenous Partnership	-	15,000	15,000
Total Operating Revenue	**$ 1,230,687**	**$ 1,470,377**	**259,536**
Ministries	74,897	89,231	14,334
Missional Engagement	47,117	58,779	11,662
Operations	299,872	363,669	63,797
Human Resources	778,173	810,042	31,869
Benevolent	6,518	39,181	32,663
Total Operating Expense	**$ 1,206,577**	**$ 1,360,902**	**$ 154,325**
Operating Income	**$ 24,110**	**$ 109,475**	**$ 105,211**

Redwood Park Church

Annual Operating Budget

F27

	Budget F25	Budget F26	Budget F27	F26 vs F27
General	1,162,000	1,482,000	1,460,000	(22,000)
Miscellaneous	38,000	18,000	40,000	22,000
Benevolent (net zero)	-	-	-	-
Total Operating Revenue	**$ 1,200,000**	**$ 1,500,000**	**$ 1,500,000**	**-**
Ministries	85,500	114,750	122,000	7,250
Missional Engagement	67,000	90,200	94,000	3,800
Operations	350,400	370,150	347,000	(23,150)
Human Resources	694,486	803,069	862,000	58,931
Total Operating Expense	**$ 1,197,386**	**$ 1,378,169**	**$ 1,425,000**	**$ 46,831**
Operating Income	**$ 2,614**	**$ 121,831**	**$ 75,000**	**$ (46,831)**

REDWOOD PARK
CHURCH

Annual General Meeting
2609 Redwood Ave, Thunder Bay, On P7C 1Y9
Auditorium
Minutes
November 16, 2025 - 3:00PM

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1. Welcome, Call to Order, & Opening Prayer
Helen Siren, Chair of the Board, called the Annual General Meeting to order and opened the meeting with welcoming remarks and prayer. The voting for ratification of a returning Board member was closed.

2. Worship
Shawn Baran, Pastor of Worship and Communication Arts led us in a time of worship.

3. Business Items
(a) Declaration of Quorum
Helen Siren, Chair of the Board, declared that the quorum for the meeting has been met with 59 members out of 137 members in attendance.
(b) Announcement of Tellers
Helen Siren, Chair of the Board, announced that Darlene Stzenko and Alissa Freeman were appointed as tellers to count the ballots.
(c) Approval of Previous AGM Minutes
Helen Siren called for a mover to accept the previous Annual General Meeting Minutes.
Motion: Moved by Andrew Siren and seconded by, Mikaya Fanczak, “THAT we accept the minutes of the previous Annual General Meeting held on December 8, 2024”. All in favour. Carried.

4. Treasurers Report with Motion to Appoint Auditors
Derek Tyholas, Partner, from LCPS, presented the financial statements from July 1, 2024-June 30, 2025, indicating that it was a qualified opinion for fundraising. Referring to page 6 of the Financial Statements, the five funds: Operations, Benevolence, Building Capital project and Missions fund were in surplus.

Mark Moulson, Treasurer expressed his gratitude for what God has done at Redwood. Mark regularly meets with the Lead and Executive Pastors to review the finances and he also presents updates to the board. Expenses are monitored carefully. Mark is optimistically looking forward to this year’s budget of $1.5m.

Joel Penney expressed God’s goodness for the $21,000 surplus in 2025. He showed a pie chart showing the F25 per centages spent in the ministries: Missional Engagement 10.3%. Family 13%, Sunday Services 18% Spiritual Formation 15% Facilities 42% and the projections for F26.

Joel discussed the current Q1 shortfall of $80,000. October, however, is pointing in the right direction and weas we will soon be in the highest giving times of November and December. Attendance at services has been increasing and very encouraging with an average weekly attendance of (600+) and Kid Min’s (70-100).
An opportunity for questions was announced and no questions were asked from those in attendance.

Motions:
Moved by Mark Moulson, and seconded, by Wayne VanderWees, “THAT we accept the Redwood Park Church Financial Statements dated, June 30, 2025.”. All in favour. Carried.

Moved by Mark Moulson and seconded by Ray Baker, “THAT we appoint the accounting firm LCPS Professional Corporation as our auditors for 2025-26. All in favour. Carried.

5. Election of New Board Member
Milissa Ewing, Lead Pastor, reported on the results of the voting. Under Incorporation, we are required to have the membership vote to ratify new or returning board members. Members were sent an email notice on October 30th, with the name of Board member, Mark Moulson who was seeking his 2nd – 3 year term. The nomination for Mark Moulson was approved at the Board meeting held on November 4, 2025. Our constitution requires a majority of those in attendance to be ratified which was met. Milissa was pleased to announce the results of the election that all the votes have been counted and Mark Moulson has been ratified for his 2nd - 3-Year Term. The ballots were destroyed.

The change in the fiscal year to July-June, resulted in extending the board members terms by six months. The Central District informed us that the extension of the six months aligns with our By-laws.

6. Introduction of the Board
Milissa Ewing asked the following board members to stand when their name was announced: Helen Siren, Mark Moulson, Liz Straiton, Samuel Gamor, Betty Kroeker and Vannessa Thelwell.

7. Comments from Board Chair & Lead Pastor
Helen Siren, Board Chair read two scripture verses: Colossians 2:6-7 and Psalm 51:10. Two themes have been present this past year 1) a heart of gratitude and 2) drawing nearer to God. She thanked the staff for their support and hard work during the Ewing’s sabbatical. The Board has faithfully met and prayed for the church community and the desire is to become steadfast in Christ and closer to Him.

Milissa Ewing, Lead Pastor, expressed her thanks to Redwood Church for their care and support to her and family especially during her’s and Jay’s sabbatical. She acknowledged the dedication of the staff team and asked those present to pray for them. In closing, she commented on how God is working and he is doing amazing work at Redwood and Thunder Bay.

8. Ministry Highlights
Jay Ewing highlighted the many ministries and how lives were being transformed through Alpha, baptisms, Food Food Bank etc. With funds from the Exploration Campaign work in Mish has begun with the planning of a summer camp next year and an international mission trip to Mexico for 2027.

9. Prayer Time & Motion to Adjourn
Jay Ewing led a time of open prayer and declared the meeting adjourned at 4:10 pm.

Attendance

Members:
Ray Baker, Ruth Baker, Sara Baran, Shawn Baran, Don Bergman, Karen Bergman, Stuart Chisholm, Brendan Degacomo, Dan Diaczun, Eleanor Dunn Jay Ewing, Milissa Ewing, Jeremy Franczak, Mikayla Franczak, Alissa Freeman, Rob Freeman*, Frances Friesen, Gerald Friesen, Sam Gamor, Graeme Gibson, Paula Hammond, Debbie Hebert, Ron Hebert, Betty Kroeker, Brian Kroeker, Bonnie Lindberg, Gary Lindberg, Dave Moore, Joy Moulson, Mark Moulson, Laurie Niskanen, Joel Penney, Jennifer Sanfiel, Faith Sarnowski, Samuel Sarpiya, Gretchen Sarpiya, Brenda Schutte, Mark Schutte, Roger Searson, Carl Seibel, Sheridan Seibel, Margaret Sheil, Winston Sheil, George Sincair, Janice Sinclair, Andrew Siren*, Helen Siren, Brad Stephenson, Caren Stephenson, Darlene Stezenko, Elizabeth Straiton, Paul Straiton, Halden Thelwell, Vannessa Thelwell, Jim Tiller, Marguerite Tiller, Ellen Upton, Saira VanderWees, Wayne VanderWees, and Ruth Vannieuwenhuizen

Note: Rob Freeman and Andrew Siren arrived during Agenda item 1 – Welcome, Call to Order and Opening Prayer.

Non-Members:
Alana Degacamo, Margaret Gates, Serenity Kashuba and Bill Poulter

2026 Annual General Meeting Agenda

Redwood Park Church Auditorium
November 22nd, 2026 at 3:00 pm

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1. Call to Order & Opening Prayer	Helen Siren, Chair of Board
2. Welcome and Worship	Shawn Baran, Pastor of Worship & Communication Arts
3. Business Items (a) Declaration of Quorum (b) Announcement of Tellers (c) Approval of 2025 AGM Minutes with Motion to Accept (d) Articles of Incorporation Amendment, Section 6(e) information and vote	Helen Siren, Chair of Board
4. Financial Report (a) Auditor's Report (b) Remarks from Joel Penney, Executive Pastor (c) Remarks from Mark Moulson, Treasurer (d) Motion to Accept Financial Statements 2025-2026 (e) Motion to Appoint Auditor 2026-2027	
5. Nominating Committee Report and Ratification	Milissa Ewing, Chair of Nominating Committee
6. Introduction of Board	Helen Siren, Chair of Board Milissa Ewing, Lead Pastor
7. Remarks from Chair of Board & Lead Pastor	Helen Siren, Chair of Board Milissa Ewing, Lead Pastor
8. Ministry Highlights	Jay Ewing, Pastor of Spiritual Formation
9. Prayer Time	Jay Ewing, Pastor of Spiritual Formation
11. Motion to Adjourn & Closing Prayer	Graeme Gibson, Sr. High & Young Adult Pastor

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Articles of Incorporation Amendment

Redwood Park Church received a notice from the Central Canadian District of the Alliance Canada.

"As part of a recent review of Redwood Park's Articles of Incorporation, we noticed that they do not currently include a Reversion Clause. The Reversion Clause ensures that, in the event that the church ceases to exist as a corporate body, the district is given priority to the property. To ensure the articles align with our governance requirements, could you please update them to include the clause below:

Please see attached a copy of our current Articles of Incorporation, specifically Section 6(e).
We are required to vote on this amendment, which will then require the vote of DEXCOM (DEXCOM is the executive Board of the Alliance Central District). Once DEXCOM approves the motion, we can apply to the Ontario Ministry of Government and Consumer Services to amend Articles of Incorporation, Section 6(e).

> 6. The Special Provisions
>
> e. Should the church cease to exist as a corporate body, or cease to be subject to the Manual of the Christian and Missionary Alliance in Canada, which includes the Statement of Faith of the C&MA, all of its real property, appurtenances, and effects then owned or held by it shall enure to the benefit of, and become the property of, a qualified donee as described in current legislation, with priority being given to the district corporation of the Christian and Missionary Alliance in Canada within which jurisdiction this church is located or with which it is affiliated by law, and then the national corporation of the Christian and Missionary Alliance in Canada with which it is affiliated. Further, the church will assume full responsibilities for all encumbrances with respect to the subject property and will obtain a full release for the district of any security interest provided by the district for the benefit of the church."

Please see attached a copy of our current Articles of Incorporation, specifically Section 6(e).
We are required to vote on this amendment, which will then require the vote of DEXCOM (DEXCOM is the executive Board of the Alliance Central District). Once DEXCOM approves the motion, we can apply to the Ontario Ministry of Government and Consumer Services to amend Articles of Incorporation, Section 6(e).

Ontario

Ministry of Government and Consumer Services

Articles of Incorporation

Not-for-Profit Corporations Act, 2010

1. Corporation Name
REDWOOD PARK CHURCH

2. Registered Office Address
2609 Redwood Avenue East, Thunder Bay, Ontario, Canada, P7C 1Y9

3. Number of Directors
Minimum/Maximum Min 3 / Max 10

4. The first director(s) is/are:
Full Name Helen SIREN
Address for Service 98 Farrand Street, Thunder Bay, Ontario, Canada, P7A 3H7

Full Name Elizabeth STRAITON
Address for Service 110 Olympia Place, Thunder Bay, Ontario, Canada, P7A 8B8

Full Name Jim TILLER
Address for Service 319 Ruby Crescent, Thunder Bay, Ontario, Canada, P7G 1B1

5. The purposes of the corporation are:
1) To preach and advance the teachings of the Christian Faith and the religious tenets, doctrines, observances and culture associated with that faith; and 2) To relieve poverty by providing food and other basic supplies to persons of low income, by establishing, operating and maintaining shelters for the homeless, and by providing counselling and other similar programs to relieve poverty.

The endorsed Articles of Incorporation are not complete without the Certificate of Incorporation.
Certified a true copy of the record of the Ministry of Government and Consumer Services.

Barbara Duckett
Director/Registrar, Ministry of Government and Consumer Services

6. The special provisions are:

a. Commercial purposes, if any, included in the articles are intended only to advance or support one or more of the non-profit purposes of the corporation. No part of a corporation's profits or of its property or accretions to the value of the property may be distributed, directly or indirectly, to a member, a director or an officer of the corporation except in furtherance of its activities or as otherwise permitted by this Act.
b. The corporation shall be subject to the Charities Accounting Act.
c. No director shall receive remuneration for services provided in the capacity as a director, although they may be paid reasonable expenses incurred by them in the performance of their duties. Unless otherwise prohibited by the corporation, a director may be compensated for services other than as a director pursuant to the regulation made under the Charities Accounting Act, or with court approval or an order made under section 13 of the Charities Accounting Act.
d. To invest the funds of the corporation pursuant to the Trustee Act.
e. Upon the dissolution of the corporation and after satisfying the interests of its creditors in all its debts, obligations and liabilities, its remaining property shall be distributed to a Canadian body corporate that is a registered charity under the Income Tax Act (Canada) with similar purposes to its own, the Crown in right of Ontario, the Crown in right of Canada, an agent of either of those Crowns or a municipality in Canada.

7. The name(s) and address(es) of incorporator(s) are:

Full Name	Helen SIREN
Address for Service	98 Farrand Street, Thunder Bay, Ontario, Canada, P7A 3H7

The articles have been properly executed by the required person(s).

The endorsed Articles of Incorporation are not complete without the Certificate of Incorporation.
Certified a true copy of the record of the Ministry of Government and Consumer Services.

Barbara Duckett

Director/Registrar, Ministry of Government and Consumer Services

Supporting Information - Nuans Report Information

Nuans Report Reference #	121464388
Nuans Report Date	December 22, 2021

The endorsed Articles of Incorporation are not complete without the Certificate of Incorporation.
Certified a true copy of the record of the Ministry of Government and Consumer Services.

Barbara Duckett

Director/Registrar, Ministry of Government and Consumer Services